

SCOTTISH BORDERS COUNCIL

**ANNUAL TREASURY MANAGEMENT REPORT
YEAR TO 31 MARCH 2021**

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1. EXECUTIVE SUMMARY

1.1 This Council is required by regulations issued under the Local Government in Scotland Act 2003 to produce an annual treasury management review of activities and the actual prudential and treasury indicators for 2020/21. This report meets the requirements of both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

This paper highlights activity in relation to the treasury management function during 2020/21, the Council's strategy with regard to interest rates and future expectations and how the capital expenditure incurred by the Council in 2020/21 was funded. The investment strategy for 2020/21 is summarised in Section 5 and Members are provided with details of how well the treasury function has performed in relation to a set of standard performance indicators.

1.2 During 2020/21, the Council complied with its legislative and regulatory requirements.

1.3 Key Prudential (PI) and Treasury Management Indicators (TI), detailing the impact of capital expenditure activities during the year, with comparators, are as follows:

Table 1	2020/21 Actual £m	2020/21 Estimate* £m	Variance £m
Actual Capital Expenditure (PI-1)	54.8	68.2	(13.4)
Total Capital Financing Requirement (CFR) ** (PI-2)	350.1	362.4	(12.3)
(Under)/Over Gross Borrowing against the CFR (PI-6) ***	(104.8)	(138.4)	33.6

* Revised estimate, approved by Scottish Borders Council on 23 November 2020 as part of the Mid Year Treasury report 2020/21

** The CFR for this calculation includes current capital expenditure to 31 March 2021

*** The CFR for this calculation includes the current and two future years projected capital expenditure.

1.4 Temporary borrowing for the purpose of cash flow was undertaken during 2020/21 amounting to £15m. The statutory borrowing limit (the authorised limit) was not breached.

1.5 The economic environment during the 2020/21 financial year continued to remain challenging, with low investment returns.

2. COUNCIL'S CAPITAL EXPENDITURE AND FINANCING 2020/21

2.1 CAPITAL EXPENDITURE (*Prudential Indicator 1*)

- a) The Council undertakes capital expenditure on long-term assets. These activities may either be:
- Financed immediately through the application of capital or revenue resources (capital receipts, capital grants, revenue contributions etc.), which has no resultant impact on the Council's borrowing need, or
 - If insufficient financing is available, or a decision is taken not to apply resources, the capital expenditure will give rise to a borrowing need.
- b) The final capital expenditure for 2020/21 was lower than projected as a result of delays in expenditure on a number of projects, including Hawick Flood Protection (£2.1m), Energy Efficiency Works (£0.9m), Roads & Bridges (£1.0m), School Estate (£2.2m), Town Centre Regeneration (£2.1m) and Residential Care Homes (£1.7m).

The specific drivers for each of the movements have been disclosed in the regular monitoring reports to the Executive throughout 2020/21 and in the out-turn report presented on 8 June 2021.

2.2 FINANCING THE CAPITAL PROGRAMME

- a) Capital Expenditure may either be financed:
- (i) Immediately through the application of capital or revenue resources (capital receipts, capital grants, revenue contributions etc.), which does not impact on the Council's borrowing need, or
 - (ii) If insufficient financing is available, or a decision is taken not to apply resources, the capital expenditure will give rise to a borrowing need.
- b) **Table 2** below summarises the main funding elements of the 2020/21 capital expenditure.

Table 2	2020/21 Actual £m	2020/21 Estimate £m	Variance £m
Capital Expenditure	54.8	68.2	(13.4)
Other Relevant Expenditure *	0.0	0.0	(0.0)
Total Expenditure	54.8	68.2	(13.4)
Financed by:			
Capital Grants & Other Contributions	(30.8)	(35.2)	4.4
SBC Revenue Funding	(2.5)	(0.6)	(1.9)
Capital Fund/Capital Receipts	(2.0)	(3.5)	1.5
Plant & Vehicle Fund	(2.0)	(2.5)	0.5
Total identified finance	(37.3)	(41.8)	4.5
Net Financing Need for the Year	17.5	26.4	(8.9)

The decrease in unfinanced capital expenditure compared with the estimate in the mid-year report resulted principally from timing movements as detailed in paragraph 2.1 b).

2.3 CAPITAL FINANCING REQUIREMENT AND EXTERNAL DEBT (*Prudential Indicators 2 and 5*)

- a) The Council’s underlying need to borrow for capital expenditure is termed the **Capital Financing Requirement (CFR)** and is a key prudential indicator. The CFR results from the capital activity of the Council and the resources that have been used to pay for the capital spend. It represents the 2020/21 unfinanced capital expenditure (see **Table 2** in section 2.2 (b)), and prior years’ net or unfinanced capital expenditure which has not yet been paid for by revenue or other resources.
- b) Depending on the capital expenditure programme, the treasury function organises the Council’s cash position to ensure sufficient cash is available to meet the capital plans and cash flow requirements. This may be sourced through borrowing from external bodies, such as the Public Works Loan Board or the money markets, or utilising cash resources within the Council.
- c) **Reducing the CFR** – the Council’s underlying borrowing need (CFR) is not allowed to rise indefinitely. Statutory controls are in place to ensure that capital assets are broadly charged to revenue over the life of the asset. The Council is required to make an annual revenue charge, called the scheduled debt amortisation (or loans fund repayment), to reduce the CFR. This is effectively a repayment of the borrowing need. This differs from the treasury management arrangements which ensure that cash is available to meet capital commitments. External debt can also be borrowed or repaid at any time, but this does not change the CFR. The total CFR can also be reduced by:
- the application of additional capital financing resources (such as unapplied capital receipts); or
 - charging more than the scheduled debt amortisation for loans repayment.

The Council’s borrowing activity is constrained by prudential indicators, including those comparing gross borrowing, the CFR and the authorised limit.

- d) The extent to which the Council is under/over borrowed at 31 March 2021 is calculated by comparing actual external debt against the CFR and is shown in **Table 3** below. It includes “Other long term liabilities”, such as PFI and leasing schemes on the balance sheet. These increase the Council’s borrowing need, however, as no borrowing is actually required against these schemes, these amounts have been deducted in **Table 3**.

Table 3	31 March 2021 Actual £m	31 March 2021 Estimate £m	Variance £m
CFR (PI-2)*	350.1	362.4	(12.3)
Less: Other long term liabilities **	94.1	97.6	(3.5)
Underlying borrowing requirement	256.0	264.8	(8.8)
External Borrowing at 31/3/21	217.0	212.0	(5.0)
(Under)/Over borrowing	(39.0)	(52.8)	(13.8)

*The CFR for this calculation includes current capital expenditure to 31 March 2021

**PPP/PFI/Finance Lease balances

3. TREASURY MANAGEMENT ACTIVITY

3.1 GROSS BORROWING AND THE CFR (*Prudential Indicator 6*)

- a) In order to ensure that borrowing levels are prudent over the medium term and only for a capital purpose, the Council should ensure that its gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement in the current year (2020/21) plus the estimates of any additional capital financing requirement for the next two financial years. This essentially means that the Council is not borrowing to support revenue expenditure. This indicator allows the Council some flexibility to borrow in advance of its immediate capital needs in 2020/21. The table below highlights the Council's gross borrowing position against the CFR. The Council has complied with this prudential indicator.

Table 4	31 March 2021 Actual £m	31 March 2021 Estimate £m	Variance £m
Fixed rate funding			
PWLB	166.4	176.4	(10.0)
Market	15.0		15.0
Variable rate funding			
Market *	35.6	35.6	-
External Borrowing	217.0	212.0	5.0
Other long term liabilities **	94.1	97.6	(3.5)
Total Debt	311.1	309.6	1.5
CFR (inc. next 2 year estimates)	415.9	448.0	(32.1)
(Under)/Over Gross Borrowing against the CFR (PI-6)	(104.8)	(138.4)	(33.6)

* LOBO loans (where a rate change could be instigated by the lender at certain intervals)

** PPP/PFI/Finance Lease balances

The reason for the decrease in the CFR (inc. next 2 year estimates) and level of under-borrowing, compared to that projected, is due to the re-phasing of future years capital plan.

- b) Council deposits were made on a short term basis throughout 2020/21.
- c) There was no rescheduling of debt during 2020/21. Short term borrowing of £15m drawn down in February 2021 was fully repaid in May 2021.

3.2 OPERATIONAL BOUNDARY AND AUTHORISED LIMIT (*Prudential Indicators 7 and 8*)

a) The **Operational Boundary** and the **Authorised Limit** are indicators which are intended to act as limits to the overall level of borrowing activity. The Authorised Limit represents the maximum limit beyond which borrowing is prohibited. The Operational Boundary represents the level of external borrowing that the Council is expected to operate within. **Table 5** compares the External Debt position with these indicators and demonstrates that the Council has not breached either limit during 2020/21.

Table 5	31 March 2021 Actual £m	Authorised Limit (PI-8) £m	Variance £m	Operational Boundary (PI-7) £m	Variance £m
Total Gross Borrowing	311.1	482.7	(171.6)	402.3	(91.2)

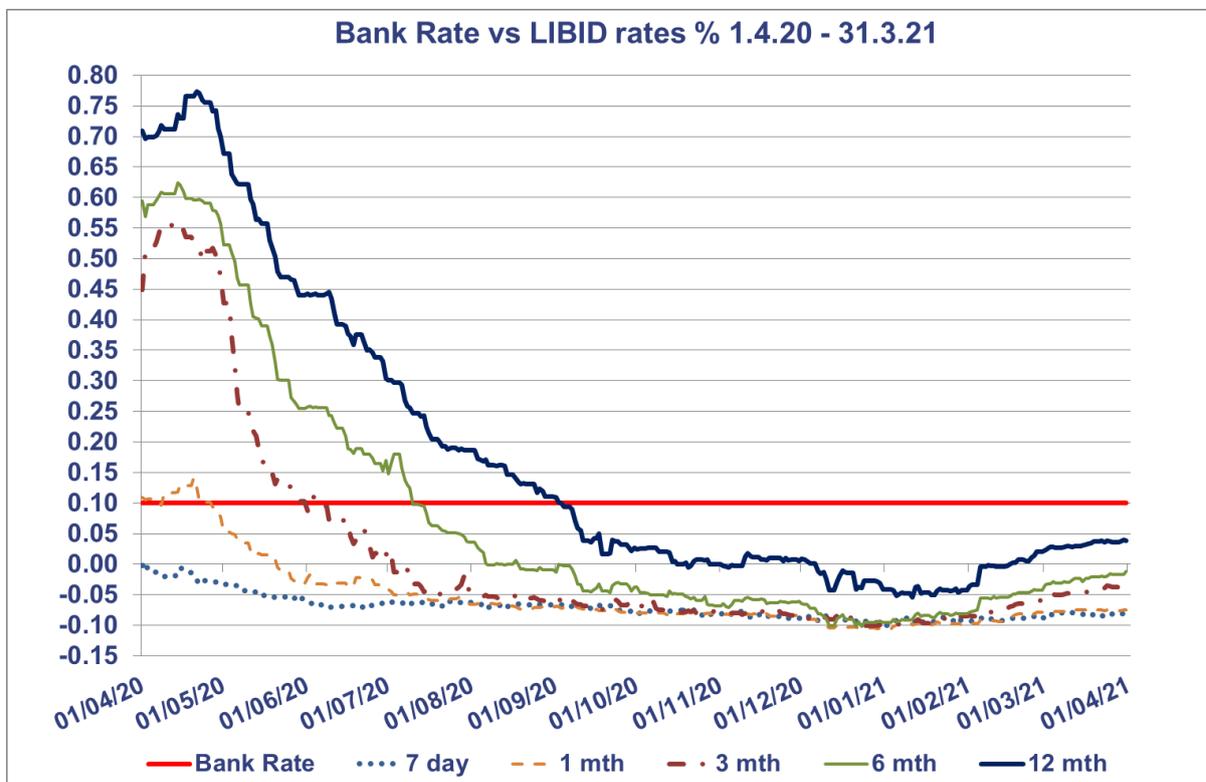
3.3 MATURITY PROFILE OF EXTERNAL DEBT

a) **Table 6** presents an analysis of the maturity structure of the Council's external debt portfolio.

Table 6	31 March 2021 £m
Under 12 months	25.3
12 months and within 5 years	2.8
5 years and within 10 years	25.5
Over 10 years	163.4
Total	217.0

4. INTEREST RATE MOVEMENTS AND EXPECTATIONS

4.1 INVESTMENT RATES IN 2020/21



	Bank Rate	7 day	1 mth	3 mth	6 mth	12 mth
High	0.10	0.00	0.14	0.56	0.62	0.77
High Date	01/04/2020	02/04/2020	20/04/2020	08/04/2020	14/04/2020	21/04/2020
Low	0.10	-0.10	-0.11	-0.10	-0.10	-0.05
Low Date	01/04/2020	31/12/2020	29/12/2020	23/12/2020	21/12/2020	11/01/2021
Average	0.10	-0.07	-0.05	0.01	0.07	0.17
Spread	0.00	0.10	0.25	0.66	0.73	0.83

- a) Investment returns which had been low during 2019/20, plunged during 2020/21 to near zero or even into negative territory. Most local authority lending managed to avoid negative rates and one feature of the year was the growth of inter local authority lending. The expectation for interest rates within the treasury management strategy for 2020/21 was that Bank Rate would continue at the start of the year at 0.75 % before rising to end 2022/23 at 1.25%. This forecast was invalidated by the Covid-19 pandemic bursting onto the scene in March 2020 which caused the Monetary Policy Committee to cut Bank Rate in March, first to 0.25% and then to 0.10%, in order to counter the hugely negative impact of the national lockdown on large swathes of the economy. The Bank of England and the Government also introduced new programmes of supplying the banking system and the economy with massive amounts of cheap credit so that banks could help cash-starved businesses to survive the lockdown. The Government also supplied huge amounts of finance to local authorities to pass on to businesses. This meant that for most of the year there was much more liquidity in financial markets than there was demand to borrow, with the consequent effect that investment earnings rates plummeted.
- b) While the Council has taken a cautious approach to investing, it is also fully appreciative of changes to regulatory requirements for financial institutions in terms of additional capital and liquidity that came about in the aftermath of the financial crisis. These requirements have provided a far stronger basis for financial institutions, with annual stress tests by regulators evidencing how institutions are now far more able to cope with extreme stressed market and economic conditions.
- c) Investment balances have been kept to a minimum through the agreed strategy of using reserves and balances to support internal borrowing, rather than borrowing externally from the financial markets. External borrowing would have incurred an additional cost, due to the differential between borrowing and investment rates as illustrated in the charts shown above and below. Such an approach has also provided benefits in terms of reducing the counterparty risk exposure, by having fewer investments placed in the financial markets.

4.2 BORROWING RATES IN 2020/21

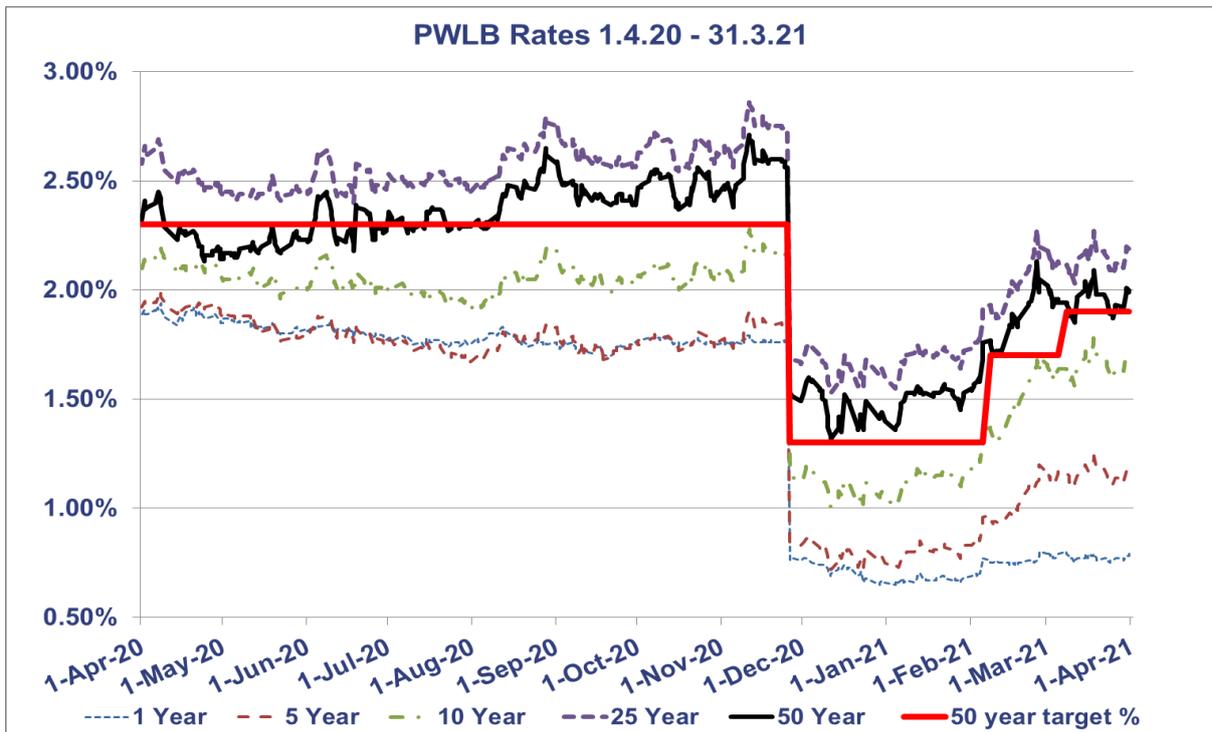
- a) During 2020-21, the Council maintained an under-borrowed position. This meant that the capital borrowing need, (the Capital Financing Requirement), was not fully funded with loan debt, as cash supporting the Council's reserves, balances and cash flow was used as an interim measure. This strategy was prudent as investment returns were very low and minimising counterparty risk on placing investments also needed to be considered.
- b) A cost of carry remained during the year on any new long-term borrowing that was not immediately used to finance capital expenditure, as it would have caused a temporary increase in cash balances; this would have incurred a revenue cost – the difference between (higher) borrowing costs and (lower) investment returns.
- c) The policy of avoiding new borrowing by running down spare cash balances, has served well over the last few years. However, this was kept under review to avoid incurring higher borrowing costs in the future when this authority may not be able to avoid new borrowing to finance capital expenditure and/or the refinancing of maturing debt.
- d) Against this background and the risks within the economic forecast, caution was adopted with the treasury operations. The Director Finance & Corporate Governance therefore monitored interest rates in financial markets and adopted a pragmatic strategy based upon the following principles to manage interest rate risks:
 - if it had been felt that there was a significant risk of a sharp FALL in long and short term rates, (e.g. due to a marked increase of risks around relapse into recession or of risks of deflation), then long term borrowings would have been postponed, and

potential rescheduling from fixed rate funding into short term borrowing would have been considered.

- if it had been felt that there was a significant risk of a much sharper RISE in long and short term rates than initially expected, perhaps arising from an acceleration in the start date and in the rate of increase in central rates in the USA and UK, an increase in world economic activity or a sudden increase in inflation risks, then the portfolio position would have been re-appraised. Most likely, fixed rate funding would have been drawn whilst interest rates were lower than they were projected to be in the next few years.

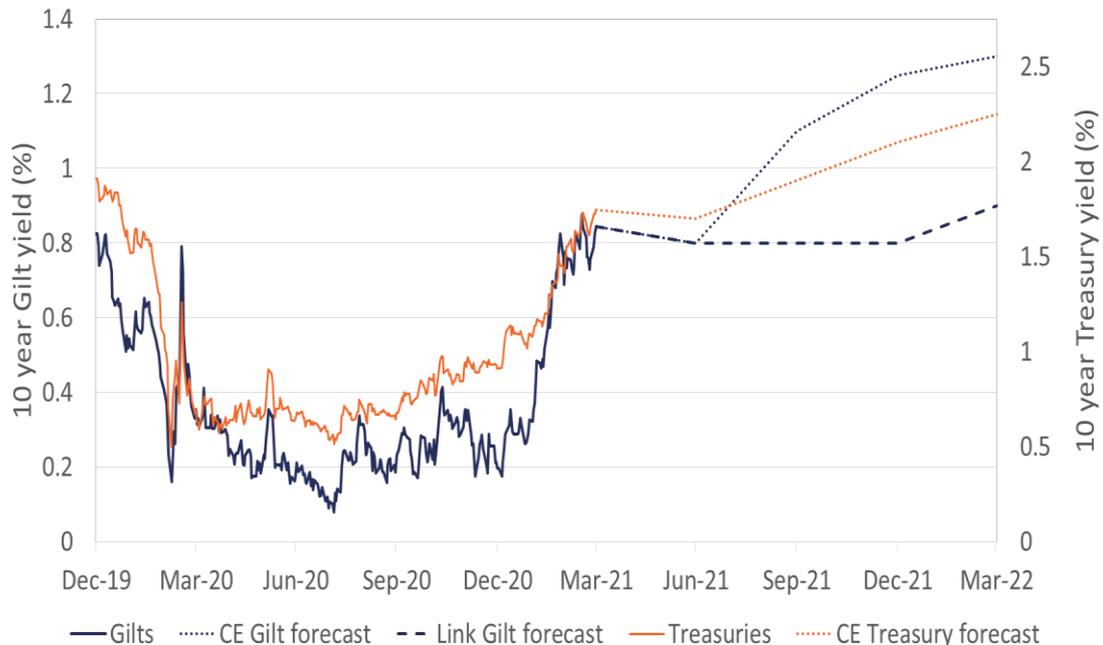
e) Interest rate forecasts expected only gradual rises in medium and longer term fixed borrowing rates during 2020/21 and the two subsequent financial years. Variable, or short-term rates, were expected to be the cheaper form of borrowing over the period.

Link Group Interest Rate View		8.3.21											
	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
BANK RATE	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
3 month ave earnings	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
6 month ave earnings	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
12 month ave earnings	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
5 yr PWLB	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.30	1.30	1.40	1.40	1.40	1.40
10 yr PWLB	1.60	1.60	1.60	1.60	1.70	1.70	1.70	1.80	1.80	1.90	1.90	1.90	1.90
25 yr PWLB	2.10	2.10	2.10	2.20	2.30	2.30	2.30	2.40	2.40	2.50	2.50	2.50	2.50
50 yr PWLB	1.90	1.90	1.90	2.00	2.10	2.10	2.10	2.20	2.20	2.30	2.30	2.30	2.30



f) PWLB rates are based on, and are determined by, gilt (UK Government bonds) yields through H.M.Treasury determining a specified margin to add to gilt yields. The main influences on gilt yields are Bank Rate, inflation expectations and movements in US treasury yields. Inflation targeting by the major central banks has been successful over the last 30 years in lowering inflation and the real equilibrium rate for central rates has fallen considerably due to the high level of borrowing by consumers: this means that central banks do not need to raise rates as

much now to have a major impact on consumer spending, inflation, etc. This has pulled down the overall level of interest rates and bond yields in financial markets over the last 30 years. We have seen over the last two years, many bond yields up to 10 years in the Eurozone turn negative on expectations that the EU would struggle to get growth rates and inflation up from low levels. In addition, there has, at times, been an inversion of bond yields in the US whereby 10 year yields have fallen below shorter term yields. In the past, this has been a precursor of a recession.



- g) Gilt yields fell sharply from the start of 2020 and then spiked up during a financial markets melt down in March caused by the pandemic hitting western countries; this was rapidly countered by central banks flooding the markets with liquidity. While US treasury yields do exert influence on UK gilt yields so that the two often move in tandem, they have diverged during the first three quarters of 2020/21 but then converged in the final quarter. Expectations of economic recovery started earlier in the US than the UK but once the UK vaccination programme started making rapid progress in the new year of 2021, gilt yields and PwLB rates started rising sharply as confidence in economic recovery rebounded. Financial markets also expected Bank Rate to rise quicker than in the forecast tables in this report. At the close of the day on 31 March 2021, all gilt yields from 1 to 5 years were between 0.19 – 0.58% while the 10-year and 25-year yields were at 1.11% and 1.59%.
- h) HM Treasury imposed **two changes of margins over gilt yields for PwLB rates in 2019/20** without any prior warning. The first took place on 9th October 2019, adding an additional 1% margin over gilts to all PwLB period rates. That increase was then, at least partially, reversed for some forms of borrowing on 11th March 2020, but not for mainstream non-HRA capital schemes. A consultation was then held with local authorities and **on 25th November 2020, the Chancellor announced the conclusion to the review of margins over gilt yields for PwLB rates**; the standard and certainty margins were reduced by 1% but a prohibition was introduced to deny access to borrowing from the PwLB for any local authority which had purchase of assets for yield in its three year capital programme.
- i) The new margins over gilt yields are as follows: -
- **PwLB Standard Rate** is gilt plus 100 basis points (G+100bps)
 - **PwLB Certainty Rate** is gilt plus 80 basis points (G+80bps)
 - **PwLB HRA Standard Rate** is gilt plus 100 basis points (G+100bps)

- **PWLB HRA Certainty Rate** is gilt plus 80bps (G+80bps)
 - **Local Infrastructure Rate** is gilt plus 60bps (G+60bps)
- j) There is likely to be only a gentle rise in gilt yields and PWLB rates over the next three years as Bank Rate is not forecast to rise from 0.10% by March 2024 as the Bank of England has clearly stated that it will not raise rates until inflation is sustainably above its target of 2%; this sets a high bar for Bank Rate to start rising.

5. INVESTMENT STRATEGY FOR 2020/21

5.1 INVESTMENT OBJECTIVES

- a) The Council's investment strategy is governed by Scottish Government investment regulations and sets out the approach for choosing investment categories and counterparties, based on credit ratings provided by the three main credit rating agencies, supplemented by additional market data (such as rating outlooks, credit default swaps, bank share prices etc).
- b) The **primary objectives** of the Council's investment strategy are:
- (i) the safeguarding or **security** of the repayment of the principal and interest of investments on a timely basis;
 - (ii) ensuring adequate **liquidity** within the Council; and
 - (iii) maximising investment **yield** or return.
- c) The Council will ensure:
- (i) It maintains a policy covering the categories of investment types it will invest in, the criteria for choosing investment counterparties with adequate security, and the monitoring of their security; and
 - (ii) It has sufficient liquidity in its investments. For this purpose it sets out procedures for determining the maximum periods for which funds may prudently be committed. The Council's Prudential Indicators cover the maximum period over which sums can be invested.

5.2 INVESTMENT ACTIVITY

- a) The investment activity during the year conformed to the above approved strategy, and the Council had no liquidity difficulties. All money deposited with the Council's bank, Royal Bank of Scotland, was done on an overnight basis to minimise security and liquidity risk to the Council.

5.3 CURRENT INVESTMENT POSITION

- a) The total value of investments/deposits for the Council at 31 March 2021 was £27.9m. Cash was held on a short term basis throughout 2020/21 with major banks and various money market funds (the latter having a credit rating of AAA).

6 TREASURY PERFORMANCE INDICATORS

The Treasury Management Function has established the following additional performance indicators.

6.1 DEBT PERFORMANCE INDICATORS

These indicators are additional to the prudential & treasury management indicators covered earlier in this report. The Indicators are:

- a) **Average 'Pool Rate'** charged by the Loans Fund compared to Scottish Local Authority average Pool Rate. Target is to be at or below the Scottish Average for 2020/21.

The Council's loans fund pool rate for 2020/21 was 3.63%. The Scottish Local Authority average "pool rate" for 2020/21 is not yet available at the time of writing, but was 3.71% in 2019/20 and is not expected to be materially different for 2020/21.

- b) **Average rate movement year on year.** Target is to maintain or reduce the average borrowing rate for the Council versus 2019/20. The Council's pool rate of 3.63% for 2020/21 was 0.38% lower than the reported Council's rate of 2019/20.

6.2 INVESTMENT PERFORMANCE INDICATORS

a) Security

- (i) The Council's maximum security risk benchmark for the current portfolio, when compared to historic default tables, is 0.02% historic risk of default.
- (ii) During 2020/21, money was deposited in accounts on a short term basis, not exceeding 3 months.

b) Liquidity

- (i) Liquid short term deposits should be at least £500,000, available with a week's notice.
- (ii) This indicator was adhered to in 2020/21
- (iii) Weighted Average Life benchmark is **expected to be 0.5 years** (equivalent to a weighted average life of 6 months), with a **maximum of 1.00 years**.
- (iv) The weighted **average life for 2020/21 was 0.01 years**, well below the 0.5 year target.

c) Yield

The target yield is to have internal returns on cash investment above the 7 day LIBID rate. The return for 2020/21 averaged 0.11%, compared against an average 7 day LIBID rate for the year to 31 March 2021 of -0.07%.

2019/20 comparison figures for average internal returns and 7 day LIBID were 0.65% and 0.54% respectively.

Although yields remain low, the Council continues to make deposits on a short term basis with the Government's Debt Management Office (DMO) and Money Market Funds. The DMO is a very secure (Credit Rating of AAA) form of investment, but delivers a low rate of return (0.01%). The Money Market Funds used for deposits are also secure (with a Credit Rating of AAA). The planned deposit allocation between these two investment types has resulted in the returns mentioned above.

6.3 IMPACT ON REVENUE BUDGET

a) **Ratio of actual financing costs to net revenue stream** (*Prudential Indicator 3*)

This indicator identifies the trend in the cost of capital (borrowing and other long term obligation costs net of investment income) against the net revenue funding for the Council. The comparison of the revised estimate approved in the 2020/21 mid year report to the outturn as at 31 March 2021 is as follows:

Table 8	Actual	Estimate
Ratio of financing costs to net revenue stream (PI-3)	% 8.9	% 8.7

- b) **Net Cost of Servicing Debt (Loan Charges) – Table 9** below summarises the comparison of the outturn versus estimate for the revenue cost of servicing the debt for the Council, including interest relating to PPP schools unitary charges.

Table 9	2020/21 Outturn £m	2020/21 Mid-Year Estimate £m	Variance (Under) /Over £m
Interest on Borrowing	9.4	10.6	(1.2)
Investment Income	(0.2)	(0.2)	-
Capital Repayments	7.0	7.2	(0.2)
Total Loan Charges	16.2	17.6	1.4

- (i) The interest on borrowing costs represents the interest paid on external debt and to internally managed funds (e.g. Pension Fund, Common Good Funds).

6.4 TREASURY MANAGEMENT INDICATORS (*Treasury Indicators 1 – 5*)

- a) The Treasury Indicators (TIs) are shown in **Table 10** below. The Council remained well within these Indicator limits throughout 2020/21

Table 10	2020/21 Revised Indicator	2020/21 Actual as at 31 March 2021	
Upper limits – Debt with fixed and variable interest rates			
Upper limits on fixed interest rates (TI-1)	417.6	402.3	
Upper limits on variable interest rates (TI-2)	146.2	140.8	
Maturity Structure of borrowing			
	Upper (TI-3)	Lower (TI-4)	Actual
Under 12 months	20%	0%	11.66%
12 months to 2 years	20%	0%	0.84%
2 years to 5 years	20%	0%	0.45%
5 years to 10 years	20%	0%	11.75%
10 years and above	100%	20%	75.30%
Prudential limits for principal sums invested (TI-5)			
Cash Deposits < 12 months	100%	100%	
Cash Deposits > 12 months	20%	0%	

ANNEX A

Indicator Reference	Indicator	Page Ref.	2020/21 Original estimate	2020/21 Revised estimate	2020/21 Actual
PRUDENTIAL INDICATORS					
Capital Expenditure Indicator					
PI-1	Capital Expenditure (£m)	3	86.3	68.2	54.8
PI-2	Capital Financing Requirement (£m) (CFR)	5	374.6	362.4	350.1
Affordability Indicator					
PI-3	Ratio of Financing Costs to Net Revenue	12	8.9%	8.7%	8.9%
PI-4	Incremental Impact of Capital Investment Decisions on Council Tax	N/A	£(0.03)	£(0.00)	£(0.04)
External Debt Indicators					
PI-5	Actual Debt (£m)	6	322.7	309.6	311.1
PI-7a	Operational Boundary (inc. Other Long Term Liabilities) (£m)	6	415.1	417.6	402.3
PI-7b	Operational Boundary (exc. Other Long Term Liabilities) (£m)	6	317.3	319.9	308.1
PI-8a	Authorised Limit (inc. Other Long Term Liabilities) (£m)	6	498.1	501.1	482.7
PI-8b	Authorised Limit (exc. Other Long Term Liabilities) (£m)	6	400.4	403.5	388.6
Indicators of Prudence					
PI-6	(Under)/Over Gross Borrowing against the CFR (£m)	6	(122.1)	(138.4)	(104.8)
TREASURY INDICATORS					
TI-1	Upper Limit to Fixed Interest Rates based on Net Debt (£m)	13	415.1	417.6	402.3
TI-2	Upper Limit to Variable Interest Rates based on Net Debt (£m)	13	145.3	146.2	140.8
TI-3 & TI-4	Maturity Structure of Fixed Interest Rate Borrowing	13	Upper	Lower	
	Under 12 months		20%	0%	
	12 months to 2 years		20%	0%	
	2 years to 5 years		20%	0%	
	5 years to 10 years		20%	0%	
	10 years and above		100%	20%	
TI-5	Maximum Principal Sum invested greater than 364 days	13	20%	20%	20%